DEVELOPMENTS IN LITERACY
FINANCIALS STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2025

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INDEPENDENT AUDITOR'S REPORT TO BOARD OF TRUSTEES OF DEVELOPMENTS IN LITERACY

Opinion

We have audited the annexed financial statements of Developments in Literacy (the Society), which comprise the statement of financial position as at December 31, 2025, and the statement of income and expenditure, statement of other comprehensive income, the statement of changes in funds and the statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the annexed financial statements present fairly, in all material respects, the financial position of the Society as at December 31, 2025, and its financial performance and its cash flows for the year then ended in accordance with the accounting and reporting standards as applicable in Pakistan.

Basis for Opinion

We conducted our audit in accordance with the International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Society in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants as adopted by the Institute of Chartered Accountants of Pakistan ("the Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Board of Trustees for the Financial Statements

The management of the Society is responsible for the preparation and fair presentation of the financial statements in accordance with the accounting and reporting standards as applicable in Pakistan, and for such internal control as management of the Society determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management of the Society is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless Board of Trustees either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Board of Trustees are responsible for overseeing the Society's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs as applicable in Pakistan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with Board of Trustees regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

The engagement partner on the audit resulting in this independent auditor's report is Waqas Waris.

Grant Thornton Anjum Rahman

Grant Thornton Anjum Rahman
Chartered Accountants
July 16, 2026
Islamabad
UDIN: AR202510209yakSo6TGn

DEVELOPMENTS IN LITERACY
STATEMENT OF FINANCIAL POSITION
AS AT DECEMBER 31, 2025

	Note	2025 (Rupees)	2024 (Rupees)
NON-CURRENT ASSETS			
Property and equipment	4	**327,116,521**	267,074,267
Intangible asset	5	**2,509,556**	56,973
Right of use asset	6	**2,890,963**	3,421,610
Long term investments and deposits	7	**27,068,353**	1,713,913
		359,585,393	272,266,763
CURRENT ASSETS			
Loans and advances - unsecured, considered good	8	**48,251,953**	14,708,806
Short term deposits and prepayments	9	**3,770,046**	3,960,332
Receivable from donor	10	**40,823,147**	10,637,378
Income tax refundable	11	**9,911,961**	6,730,093
Inventory	12	**2,544,750**	2,544,750
Cash and bank balances	13	**186,149,672**	394,334,966
		291,451,529	432,916,325
TOTAL ASSETS		**651,036,922**	705,183,088
FUND			
Restricted fund/grants	10	**107,021,413**	255,792,409
NON CURRENT LIABILITIES			
Deferred capital grant	14	**329,626,077**	267,131,240
Lease liability	16	**4,717,816**	4,511,411
Deferred liabilities	17	**133,238,164**	110,340,858
		467,582,057	381,983,509
CURRENT LIABILITIES			
Current portion of lease liability	16	**868,212**	762,012
Zakat contribution	18	**29,683,084**	23,821,982
Accrued and other liabilities	19	**45,882,156**	42,823,176
		76,433,452	67,407,170
TOTAL LIABILITIES		**544,015,509**	449,390,679
TOTAL LIABILITIES AND FUND		**651,036,922**	705,183,088
CONTINGENCIES AND COMMITMENTS	20		

The annexed notes from 1 to 28 form an integral part of these financial statements.

Shahid Afzar
Trustee

Trustee

DEVELOPMENTS IN LITERACY
STATEMENT OF INCOME AND EXPENDITURE
FOR THE YEAR ENDED DECEMBER 31, 2025

	Note	2025 (Rupees)	2024 (Rupees)
INCOME			
Grant income recognized			
- Education and other program activities	10	1,045,094,739	771,546,451
Amortization of deferred capital grant	14	39,392,313	28,612,297
School fee income	15	485,041	1,147,379
		1,084,972,093	801,306,127
EXPENDITURE			
Program expenses	21	1,012,287,670	729,085,545
General and administration expenses	22	65,470,163	59,628,107
Fundraising expenses	23	7,214,260	12,592,475
		(1,084,972,093)	(801,306,127)
EXCESS OF INCOME OVER EXPENDITURE		-	-

The annexed notes from 1 to 28 form an integral part of these financial statements.

Shahida Afzar
Trustee

Trustee

DEVELOPMENTS IN LITERACY
STATEMENT OF COMPREHNSIVE INCOME
FOR THE YEAR ENDED DECEMBER 31, 2025

	2025 (Rupees)	2024 (Rupees)
EXCESS OF INCOME OVER EXPENDITURE	-	-
OTHER COMREHENSIVE INCOME/ (LOSS) FOR THE YEAR		
Re-measurement gain/ (loss) on employees' defined benefit plan	**3,888,035**	(4,201,762)
TOTAL COMPREHENSIVE INCOME/ (LOSS) FOR THE YEAR	**3,888,035**	(4,201,762)

The annexed notes from 1 to 28 form an integral part of these financial statements.

Shahida Afzar
Trustee

Trustee

DEVELOPMENTS IN LITERACY
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED DECEMBER 31, 2025

	Note	2025 (Rupees)	2024 (Rupees)
CASH FLOW FROM OPERATING ACTIVITIES			
Excess of income over expenditure		-	-
Adjustments for:			
- Restricted grant recognized as income	10	**(1,045,094,739)**	(771,546,451)
- Restricted grant recognized as income			
- Deferred capital grant recognized as income	14	**(39,392,313)**	(28,612,297)
- Depreciation on fixed assets	4	**38,959,214**	28,598,054
- Amortization	5	**433,099**	14,244
- Depreciation on right of use asset	6	**530,647**	580,646
- Provision for gratuity	17	**26,785,341**	16,990,873
- Finance cost - interest on lease liability	16	**1,074,617**	1,007,150
		(1,016,704,134)	(752,967,781)
Changes in:			
- Advances		**(33,543,147)**	(12,127,005)
- Short term deposits and prepayments		**190,286**	5,091,563
- Long term deposits and prepayments		**(25,354,440)**	(1,323,913)
- Income tax refundable		**(3,181,868)**	(4,480,093)
- Inventory		**-**	602,685
- Accrued and other liabilities		**3,058,979**	3,956,763
Cash generated / (used in) operating activities		**(58,830,190)**	(8,280,000)
Grant received during the year	10	**943,956,415**	893,091,508
Zakat contribution		**5,861,103**	8,845,900
Adjustment of Nowa payable balance		**-**	2,337,135
Interest received during the year		**20,180,674**	44,568,647
Net cash generated from operating activities		**(105,536,132)**	187,595,409
CASH FLOW FROM INVESTING ACTIVITIES			
Capital expenditure - property and equipment	4	**(99,001,468)**	(102,619,673)
Capital expenditure - intangible		**(2,885,682)**	-
Net cash used in investing activities		**(101,887,150)**	(102,619,673)
CASH FLOW FROM FINANCING ACTIVITIES			
Payment of lease liability	16	**(762,012)**	(701,460)
Net cash used in financing activities		**(762,012)**	(701,460)
Net increase in cash and cash equivalents		**(208,185,294)**	84,274,276
Cash and cash equivalents at beginning of the year		**394,334,966**	310,060,690
Cash and cash equivalents at end of the year	13	**186,149,672**	394,334,966

The annexed notes from 1 to 28 form an integral part of these financial statements.

Shahida Afzal
Trustee

Trustee

DEVELOPMENTS IN LITERACY
STATEMENT OF CHANGES IN FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2025

	Note	Restricted fund/grant
Balance as at January 01, 2024		190,643,865
Restricted funds received during the year	10	939,997,290
Transferred to statement of income and expenditure	10	(771,546,451)
Transferred to deferred capital grant	10	(102,619,673)
Change in receivable fund donor during the year	10	3,519,140
Other comprehensive loss	10	(4,201,762)
Balance as at December 31, 2024		255,792,409
Restricted funds received during the year	10	**964,137,089**
Transferred to statement of income and expenditure	10	**(1,045,094,739)**
Transferred to deferred capital grant	10	**(101,887,150)**
Change in receivable fund donor during the year	10	**30,185,769**
Other comprehensive income	10	**3,888,035**
Balance as at December 31, 2025		**107,021,413**

The annexed notes from 1 to 28 form an integral part of these financial statements.

Shahida Afzar
Trustee

Trustee

DEVELOPMENTS IN LITERACY
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2025

1 THE SOCIETY AND ITS OPERATIONS

1.1 Developments in Literacy ("the Society") is a non-profit organization. The Society was registered in March 2003 under the Societies Registration Act, 1860.

The basic aim of the Society is to promote literacy among children who have no access to education and to encourage and facilitate the improvement and use of educational resources in literacy development in Pakistan. The Society does this by running its own schools and supporting the existing setup of primary schools, mainly in the rural areas with the focus on enrolling girls.

The principal office of the Society is situated at Plot 1-E, Street No. 11, Class III Market, G-11/1, Islamabad.

1.2 Society had signed a Memorandum of Understanding (MOU) with the Ministry of Economic Affairs which was valid up to April 09, 2022. The Society had initiated the process of getting its MOU renewed with Economic Affair Division (EAD), however the process is still pending.

1.3 The Society is eligible to collect a zakat in the light of Shariah Certificate dated December 27, 2023 issued by the Mr. Mufti Zubair Ahmed, a Shariah Compliant Advisor. Accordingly, the zakat is being spend according to Zakat Standard Operating Procedures (SOPs) and Policies developed by the Shariah Compliant Advisor.

2 BASIS OF PREPARATION

2.1 Statement of compliance

These financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan. The accounting and reporting standards applicable in Pakistan comprise of:

- IFRS Accounting standards issued by the International Accounting Standards Board (IASB) as notified by SECP;
- Accounting Standard for Not for Profit Organizations (NPOs) issued by ICAP; and
- Accounting Standard - Financial Statements Disclosures of Zakat Received by an Entity' issued by ICAP.

2.2 Basis of measurement

These financial statements have been prepared under historical cost convention.

2.3 Functional and presentation currency

These financial statements are presented in Pak Rupees, which is also the Society's functional currency. All financial information presented in Pak Rupees has been rounded off to the nearest Rupee.

2.4 Significant accounting estimates

The preparation of financial statements in conformity with the approved accounting standards requires management to make judgments, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making judgments about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised, if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The areas where various assumptions and estimates are significant to the Society's financial statements or where judgment was exercised in application of accounting policies are as follows:

a) Determination of useful lives and depreciation / amortization of operating fixed assets (note 4 & 5)

b) Contingencies and commitments (note 20)

c) Right-of-use assets and corresponding lease liability (note 6 & 16)

2.5 Amendments and interpretations to accounting and reporting standards that became effective in the current year

There were certain amendments and interpretations to published accounting and reporting standards that are applicable for the financial year beginning on January 1, 2026 but does not have any significant impact on the Society's financial reporting and therefore have been disclosed in note 2.5.1 to the financial statements.

2.5.1 Standards, interpretations and amendments to published approved accounting standards that are not yet effective and have not been early adopted by the Society.

The following IFRS Accounting Standards as notified under the SECP and the amendments and interpretations thereto will be effective for accounting periods beginning on or after 1 January 2026 and have not been early adopted by the Society:

	Effective date (annual periods beginning on or after)
IFRS 7 - Financial Instruments: Disclosures (Amendments)	January 1, 2026
IFRS 9 - Financial Instruments – Classification and Measurement of Financial Instruments (Amendments)	January 1, 2026
IFRS 18 - Presentation and Disclosures in Financial Statements	January 1, 2027

Other than the aforesaid standards, interpretations and amendments, International Accounting Standards Board (IASB) has also issued the following standards and interpretation, which have not been notified locally or declared exempt by the Securities and Exchange Commission of Pakistan (SECP) as at 31 December 2025;

IFRS 1 - First time Adoption of IFRS

IFRS 17 - Insurance Contracts

3 SIGNIFICANT ACCOUNTING POLICIES

The accounting policies set out below have been applied consistently to all periods presented in these financials statements.

3.1 Property and equipment

These are stated at cost less accumulated depreciation and impairment loss, if any, except for free hold land which is carried at cost less impairment loss, if any. Cost of an item of property and equipment comprises purchase price, import duties and other costs directly attributable to bringing the assets to the location and condition necessary for it to be capable of operating in the manner intended by the management.

Depreciation is calculated on the reducing balance method, except leasehold land on which depreciation is calculated on straight line method, and charged to statement of income and expenditure to write off the depreciable amount of an asset over its estimated useful life at the percentages specified in note 4.

The cost of replacing a part of item of property and equipment is recognized in the carrying amount of the item if it is probable that future economic benefits embodied within the part will flow to the Society and its cost can be measured reliably. The carrying amount of the replaced part is derecognized. The cost of the servicing of the property and equipment are recognized in statement of income and expenditure as incurred.

Gains and losses on disposal of property and equipment are recognized in the statement of income and expenditure.

3.2 Intangible assets

An intangible asset is recognized if it is probable that the future economic benefits that are attributable to the asset will flow to the enterprise and that the cost of such asset can also be measured reliably. Intangible assets with finite useful life are stated at cost less accumulated amortization and impairment losses, if any.

Amortization of intangible assets, having finite useful life, is charged by applying diminishing balance method, so as to write off the cost of assets at amortization rate as mentioned in note 5 to the financial statements.

Subsequent expenditure is capitalized only when it increases the future economic benefit embodied in the specific asset to which it relates. All other expenditure is recognized in statement of income and expenditure as incurred.

3.3 Impairment of non-financial assets

The carrying amounts of the Society's non-financial assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. An impairment loss is recognized if the carrying amount of an asset or cash-generating unit (CGU) exceeds its recoverable amount.

The recoverable amount of an asset or CGU is the greater of its value in use or its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU. For impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or CGUs.

Impairment losses are recognized in profit or loss.

An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognized.

3.4 Leased assets

At the inception of a contract, the Society assesses whether a contract is, or contains, a lease. To assess whether a contract contains a lease, Society considers whether the contract conveys the right to control or use an identified asset by:

- The contract involves the use of an identified asset either explicitly or implicitly. The asset should be physically distinct or represent substantially all the capacity of the asset. If the supplier has the right of substitution, then the asset is not identified;
- The Society has the right to obtain substantially all the economic benefits from the use of the asset throughout the period of use; and
- The Society has the right to direct the use of the asset. The Society has this right when it has the decision-making rights that are most relevant to changing how and for what purpose the asset is used.

Right-of-use assets

The Society recognizes a right-of-use asset and corresponding lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received. The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

Lease liability

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or if that rate cannot be readily determined, the Society's incremental borrowing rate. Generally, the Society uses its incremental borrowing rate as the discount rate.

Lease payments in the measurement of the lease liability comprise the following: a). fixed payments, including in-substance fixed payments; b). variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date; c). amounts expected to be payable under a residual value guarantee; and d). the exercise price under a purchase option that the Society is reasonably certain to exercise, lease payments in an optional renewal period if the Society is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the Society is reasonably certain not to terminate early.

The lease liability is measured at amortized cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, or if the Society changes its assessment of whether it will exercise a purchase, extension or termination option. When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

3.5 Cash and cash equivalents

Cash and cash equivalents comprise of cash and bank balance.

3.6 Restricted grants

Grant received for specific purpose or imposes specified future performance, and bank interest thereon, are classified as restricted grants. Income from such grants is recognized, to the extent actual expenditure incurred against there. Expenditure against grants committed but not received is accrued and recognized as income, and is reflected as "Receivable from donor" when there is reasonable assurance that the Society will comply with the conditions attaching to such grants and the grants will be received. The unspent portion of such grants is reflected as "restricted grant" in the statement of financial position.

3.7 Deferred capital grants

Grants related to property and equipment and intangible asset are accounted for by setting up the grants as deferred capital grant. These grants are recognized as income on a systematic basis over the useful life of the related property and equipment and intangible asset.

3.8 Zakat contribution

Zakat contributions are initially deferred upon receipt and are recognized as income on a systematic basis as and when they are utilized for eligible purposes.

3.9 Taxation

(i) Current

Current provision for current taxation is based on taxable income at the enacted or substantively enacted rates of taxation after taking into account available tax credits and rebates, if any. The charge for current tax includes adjustments to charge for prior years which arises from assessments/developments made during the year, if any.

(ii) Deferred

Deferred tax is recognized using balance sheet liability method, providing for temporary differences between the carrying amounts if assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The amount of deferred tax provided is based on the expected manner of realization or settlement of the carrying amount of assets and liabilities, using the enacted or substantively enacted rates of taxation. The Society recognizes a deferred tax asset to the extent that it is probable that taxable profits for the foreseeable future will be available against which the assets can be utilized.

The Society is registered as not for profit organization under section 2(36) of the Income Tax Ordinance, 2001. The Society is eligible for tax credit under Section 100C of the Income Tax Ordinance 2001 from donations, voluntary contributions, subscriptions and so much of the income chargeable under the head "income from business" as is expended in Pakistan for the purposes of carrying out welfare activities. Hence, the provision for current and deferred taxation has not been made in these financial statements.

3.10 Income recognition

Grant is recognized as income over such period as is necessary to match it with the related expenditure, on a systemic basis. Donations received for school support are deferred and recognized as income on a systematic basis to match them with the related costs that they are intended to compensate.

School fee / tuition fee from students is recognized on receipt basis.

3.11 Employee benefits

3.11.1 Short term employee benefits

The cost of short term employee benefits (those payable within twelve months after the service is rendered such as leave pay, bonuses) are recognized in the period in which the service is rendered and are not discounted.

3.11.2 Gratuity

The Society operates an unfunded gratuity scheme for all its employees who have completed the minimum qualifying period of service as defined under the respective scheme. Provision is made annually to cover obligations under the scheme on the basis of actuarial valuation and is charged to income. Recent valuation was carried out as at December 31, 2025 using the "Projected Unit Credit Method". The results of actuarial valuation are summarized in note 17 of these financial statements.

3.11.3 Provisions

A provision is recognized in the financial statements when the Society has a legal or constructive obligation as a result of past events and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of obligation.

3.12 Foreign currency transactions

Transactions in foreign currencies are accounted for in Pak rupees at the rate of exchange ruling on the date of transactions. All monetary assets and liabilities in foreign currencies are translated into Pak rupees at the rate of exchange prevailing on the balance sheet date. Exchange gain / loss is charged to current year's income.

3.13 Financial instruments

All financial assets and financial liabilities are recognized at the time when the Society becomes a party to the contractual provisions of the instrument. All the financial assets are derecognized at the time when the Society losses control of the contractual rights that comprise the financial assets. All financial liabilities are derecognized at the time when they are extinguished that is, when the obligation specified in the contract is discharged, cancelled, or expires. Any gains or losses on de-recognition of the financial assets and financial liabilities are taken to the statement of income and expenditure.

3.14 Financial assets

The Society classifies its financial assets into following three categories:

- fair value through other comprehensive income (FVTOCI);
- fair value through profit or loss (FVTPL); and
- measured at amortized cost.

The classification depends on the entity's business model for managing the financial assets and the contractual terms of the cash flows. A financial asset is initially measured at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition.

(i) Amortized cost

Assets that are held for collection of contractual cash flows where those cash flow represents solely payments of principal and interest are measured at amortized cost. Interest income from these financial assets, impairment losses, foreign exchange gains and losses, and gain or loss arising on derecognition are recognized directly in statement of income and expenditure.

(ii) Fair value through other comprehensive income

Financial assets at fair value through other comprehensive income are held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

(iii) Fair value through profit or loss

Assets that do not meet the criteria for amortized cost or fair value through other comprehensive income or assets that are designated at fair value through profit or loss using fair value option, are measured at fair value through profit or loss. A gain or loss on debt investment that is subsequently measured at fair value through profit or loss is recognized in statement of income and expenditure in the period in which it arises.

3.15 Financial liabilities

The Society classifies its financial liabilities in the following categories:

- at fair value through profit or loss; and
- other financial liabilities

The Society determines the classification of its financial liabilities at initial recognition. All financial liabilities are recognized initially at fair value and, in the case of other financial liabilities, also include directly attributable transaction costs. The subsequent measurement of financial liabilities depends on their classification, as follows:

(i) Fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held-for-trading and financial liabilities designated upon initial recognition as being at fair value through profit or loss. The Society has not designated any financial liability upon recognition as being at fair value through profit or loss.

(ii) Amortized cost

After initial recognition, other financial liabilities which are interest bearing are subsequently measured at amortized cost, using the effective interest rate method. Gain and losses are recognized in the statement of income and expenditure, when the liabilities are derecognized as well as through effective interest rate amortization process.

a) Offsetting

A financial asset and financial liability is off-set and the net amount is reported in the statement of financial position when there is a legally enforceable right to set-off the transaction and also there is an intention to settle on a net basis or to realize the asset and settle the liability simultaneously.

b) Impairment of financial assets:

The Society assesses on a forward looking basis the Expected Credit Losses (ECL) associated with its debt instruments carried at amortized cost and FVTOCI. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

Following are financial instruments that are subject to the ECL model:

- Loans, advances, deposits and prepayments
- Cash and bank balances

c) General approach for loans, advances and deposits and cash and bank balances

The measurement of expected credit losses is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data adjusted by forward-looking information (adjusted for factors that are specific to the counterparty, general economic conditions and an assessment of both the current as well as the forecast direction of conditions at the reporting date, including time value of money where appropriate). As for the exposure at default for financial assets, this is represented by the assets' gross carrying amount at the reporting date. Loss allowances are forward-looking, based on 12 month expected credit losses where there has not been a significant increase in credit risk rating, otherwise allowances are based on lifetime expected losses.

Expected credit losses are a probability weighted estimate of credit losses. The probability is determined by the risk of default which is applied to the cash flow estimates. In the absence of a change in credit rating, allowances are recognized when there is reduction in the net present value of expected cash flows. On a significant increase in credit risk, allowances are recognized without a change in the expected cash flows, although typically expected cash flows do also change; and expected credit losses are rebased from 12 month to lifetime expectations.

d) Simplified approach for trade receivables

The Society recognizes life time ECL on trade debts and contract assets, using the simplified approach. The measurement of ECL reflects:

- an unbiased and probability-weighted amount that is determined by evaluating a range of possible outcomes.
- reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions.

As the Society applies simplified approach in calculating ECLs for advances, short term deposits and other receivables the Society does not track changes in credit risk, but instead recognized a loss allowance based on life time ECLs at each reporting date. ECLs on these financial assets are estimated using a provision matrix approach adjusted for forward looking factors specific to the debtors and economic environment.

The Society recognizes an impairment gain or loss in the statement of income and expenditure for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account, except for investments in debt instruments that are measured at FVTOCI, for which the loss allowance is recognized in other comprehensive income and accumulated in the investment revaluation reserve, and does not reduce the carrying amount of the financial asset in the statement of financial position.

3.16 Finance income and finance costs

Finance income comprises profit on saving accounts which is recognized on a time proportion basis.

Finance cost comprises bank charges which are charged to statement of income and expenditure in the period in which they are incurred.

3.17 Fair value of financial instruments

Fair value is the amount that would be received on sale of an asset or paid on transfer of a liability in an orderly transaction between market participants at the measurement date. Consequently, differences can arise between carrying values and fair value estimates. Underlying the definition of fair value is the presumption that the Board is a going concern without any intention or requirement to curtail materially the scale of its operations or to undertake a transaction on adverse terms.

IFRS 13, 'Fair Value Measurements' requires the Board to classify fair value measurements using fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: inputs other than quoted prices included within Level 1 that are observable for the assets or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3: inputs for the assets or liability that are not based on observable market data (unobservable inputs).

4 PROPERTY AND EQUIPMENT

	Note	Freehold land	Leasehold land	Buildings	Vehicles	Furniture and fixtures	Office equipment	Computers	Capital Work-in Progress	Total
		--------(Rupees)--------								(Rupees)
Cost										
As at 1 January 2024		15,941,352	51,858,991	180,834,070	4,586,717	2,133,792	15,007,218	10,089,021	-	280,451,161
Additions during the year		850,000	1,000,000	14,603,285	5,874,000	-	9,609,397	836,500	69,846,491	102,619,673
Transfers	4.3	-	-	-	-	-	-	-	-	-
As at 31 December 2024		16,791,352	52,858,991	195,437,355	10,460,717	2,133,792	24,616,615	10,925,521	69,846,491	383,070,834
Additions during the year			-	**85,445,980**	-	**10,169,180**	**2,708,708**	**677,600**	-	**99,001,468**
Transfers		-	-	**34,795,551**	-	-	-	-	**(34,795,551)**	-
As at 31 December 2025		**16,791,352**	**52,858,991**	**315,678,886**	**10,460,717**	**12,302,972**	**27,325,323**	**11,603,121**	**35,050,940**	**482,072,302**
Accumulated depreciation										-
As at 1 January 2024		-	1,421,733	67,743,452	3,488,223	1,272,078	6,625,885	6,847,142	-	87,398,513
Charge for the year		-	545,848	24,330,028	285,497	86,171	2,303,363	1,047,147	-	28,598,054
As at 31 December 2024		-	1,967,581	92,073,480	3,773,720	1,358,249	8,929,248	7,894,289	-	115,996,567
Charge for the year		-	**528,590**	**32,229,983**	**1,337,402**	**523,749**	**3,382,528**	**956,962**	-	**38,959,214**
As at 31 December 2025		-	**2,496,171**	**124,303,463**	**5,111,122**	**1,881,998**	**12,311,776**	**8,851,251**	-	**154,955,781**
Carrying value as at:										
- 31 December 2025		**16,791,352**	**50,362,820**	**191,375,423**	**5,349,596**	**10,420,974**	**15,013,547**	**2,751,870**	**35,050,940**	**327,116,521**
- 31 December 2024		16,791,352	50,891,410	103,363,875	6,686,997	775,543	15,687,367	3,031,232	69,846,491	267,074,267
Depreciation rates (%)			**1% - 1.13%**	**10% - 20%**	**20%**	**10%**	**20%**	**30%**		

4.1 Depreciation charge for the year has been allocated as follows:

	Note	2025 (Rupees)	2024 (Rupees)
Other program expenses	21.3	**33,115,332**	24,308,346
General and administration expenses	22	**5,843,882**	4,289,708
		38,959,214	28,598,054

4.2 Buildings include cost of two individual buildings located in Orangi, Karachi amounting to Rs. 8,000,000 and Rs. 8,200,000 purchased in financial year 2022. The Society is currently in possession of the buildings, however the administrative formalities related to the transfer of title are still pending. The management of the Society is hopeful to initiate and complete the process soon.

4.3 Leasehold land located at G-11/1 Islamabad measuring 177.78 square yards area is being amortized over the period of 88.45 years.

		Note	2025 (Rupees)	2024 (Rupees)
5	**INTANGIBLE ASSET**			
	Cost			
	As at January 01, 2025		901,700	901,700
	Additions during the year		2,885,682	-
	As at December 31, 2025		3,787,382	901,700
	Accumulated amortization			
	As at January 01, 2025		844,727	830,484
	Charge for the year	22	433,099	14,243
	As at December 31, 2025		1,277,826	844,727
	Written down value as at December 31, 2025		2,509,556	56,973
	Amortization rate (%)		20%	20%

5.1 Intangible asset includes accounting and HR software.

		Note	2025 (Rupees)	2024 (Rupees)
6	**RIGHT TO USE ASSET**			
	Balance at beginning of the year		3,421,610	4,002,257
	Additions during the year		-	-
	Depreciation charge to statement of income and expenditure		(530,647)	(580,647)
	Balance at end of the year		2,890,963	3,421,610
	Cost		4,580,881	4,580,881
	Accumulated depreciation		1,689,914	1,159,267
	Net book amount		2,890,967	3,421,614
	Allocation of depreciation charge to income and expenditure			
	- General and administrative expenses		79,597	87,097
	- Program expenses		451,050	493,549
			530,647	580,646
7	**LONG TERM INVESTMENT AND DEPOSITS**			
	Security deposit		1,936,500	1,186,500
	Others		131,853	527,413
	Long term investment	7.1	25,000,000	-
			27,068,353	1,713,913

7.1 The Company has made an investment of Rs. 25 million in a takaful investment arrangement with the intention of supporting the settlement of future employee benefit obligations. In accordance with the applicable financial reporting requirements, the investment continues to be recognized separately as an asset of the Company and has not been offset against the related employee benefit obligation.

		Note	2025 (Rupees)	2024 (Rupees)
8	**LOANS AND ADVANCES - unsecured**			
	Considered good			
	Loan and advances:			
	- to suppliers		4,028,369	136,152
	- to program personnel-against gratuity	8.1	41,985,322	12,465,287
	- to program personnel-against expenses	8.2	2,238,262	2,107,367
			48,251,953	14,708,806

8.1 This represent interest free loan to employees which shall be adjusted against the employee's approved gratuity balance at the time of final settlement as per approved gratuity policy.

8.2 This represents advance to program and project personnel in project office for routine expenses.

		Note	2025 (Rupees)	2024 (Rupees)
9	**SHORT TERM DEPOSITS AND PREPAYMENTS**			
	Prepaid insurance & rent		3,374,485	3,564,771
	Others		395,561	395,561
			3,770,046	3,960,332

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10 RESTRICTED FUND/GRANT / RECEIVABLE FROM DONORS

	Note	DIL USA	DIL UK	Ghazi Farooq	DIL Hong Kong	DIL Canada	Local Chapters	Total
		Rupees						
Balance as at December 31, 2025								
Restricted fund - opening balance		**62,046,836**	**63,852,856**	**-**	**-**	**-**	**129,892,717**	**255,792,408**
Receivable from donors - opening balance		**-**	**-**	**4,520,708**	**4,982,867**	**1,133,803**	**-**	**10,637,378**
Additions:								
Receipt during the year	10.1	**566,649,840**	**73,999,425**	**-**	**27,406,558**	**29,419,000**	**246,481,592**	**943,956,415**
Income allocated	10.3	**12,114,305**	**1,582,020**	**-**	**-**	**-**	**6,484,349**	**20,180,674**
		578,764,145	**75,581,445**	**-**	**27,406,558**	**29,419,000**	**252,965,941**	**964,137,089**
Utilization:								
Expense charged		653,169,344	91,404,636	7,460,088	18,399,223	5,877,811	268,783,636	1,045,094,739
Transfer to deferred capital grant		17,486,340	37,430,217	-	-	-	44,084,911	99,001,468
Transfer to deferred capital grant - Intangible		2,885,682	-	-	-	-	-	2,885,682
Remeasurement gain on employee defined benefit plan		(3,888,035)	-	-	-	-	-	(3,888,035)
		669,653,331	**128,834,853**	**7,460,088**	**18,399,223**	**5,877,811**	**312,868,547**	**1,143,093,854**
Restricted fund - closing balance			**10,599,448**	**-**	**4,024,468**	**22,407,386**	**69,990,111**	**107,021,413**
Receivable from donors - closing balance		**28,842,351**	**-**	**11,980,796**	**-**	**-**	**-**	**40,823,147**
Balance as at December 31, 2024								
Restricted fund - opening balance		127,955,502	1,510,642	1,434,510	1,063,279	-	58,679,931	190,643,865
Receivable from donors - opening balance		-	-	-	-	7,118,238	-	7,118,238
Additions:								
Receipt during the year		514,637,500	105,682,850	-	3,448,275	12,156,000	257,166,883	893,091,508
Income allocated		28,435,566	11,687,932	-	-	-	4,445,149	44,568,647
Adjustment of NOWA Payable Balance		-	-	-	-	-	2,337,135	2,337,135
		543,073,066	117,370,782	-	3,448,275	12,156,000	263,949,167	939,997,290
Utilization:								
Expense charged		510,435,657	55,028,569	5,955,218	9,494,421	6,171,565	184,461,021	771,546,451
Transfer to deferred capital grant		94,344,313	-	-	-	-	8,275,360	102,619,673
Remeasurement (loss) on employee defined benefit plan		4,201,762	-	-	-	-	-	4,201,762
		608,981,732	55,028,569	5,955,218	9,494,421	6,171,565	192,736,381	878,367,886
Restricted fund - closing balance		62,046,836	63,852,856			-	129,892,717	255,792,408
Receivable from donors - closing balance		-	-	4,520,708	4,982,867	1,133,803	-	10,637,378

DEVELOPMENTS IN LITERACY
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		Note	2025 (Rupees)	2024 (Rupees)
10.1	**Funds received during the year from:**			
	Related parties			
	Developments in Literacy USA		**566,649,840**	514,637,500
	Developments in Literacy Canada		**29,419,000**	12,156,000
	Developments in Literacy UK		**73,999,425**	105,682,850
	Developments in Literacy HK		**27,406,558**	3,448,275
	Local chapters/institutional donors			
	Various donors		**101,296,256**	85,934,332
	Sindh Education Foundation	**10.2**	**141,821,892**	167,409,100
	Food Project Trust		**3,363,444**	3,823,451
			246,481,592	257,166,883
			943,956,415	893,091,508

10.2 This represent subsidy received from Sindh Education Foundation (SEF) amounting to Rs. 141,821,892 (2024: Rs. 167,409,100) and respectively for management and administration of various school in accordance with MOUs signed with authorities.

		Note	2025 (Rupees)	2024 (Rupees)
10.3	**Income from financial assets**			
	Interest income from bank accounts		**20,180,674**	44,568,647

11 INCOME TAX REFUNDABLE

Opening balance		**6,730,093**	2,250,000
Tax withheld and deducted during the year		**3,181,868**	4,480,093
Provision for taxation		**-**	-
Closing balance		**9,911,961**	6,730,093

12 INVENTORY

Inventory	**12.1**	**2,544,750**	2,544,750

12.1 This represents tablets available at year end which are not yet transferred to schools.

13 CASH AND BANK BALANCES

	Note	2025 (Rupees)	2024 (Rupees)
Cash in hand		**58,259**	58,197
Cash at bank in:			
Saving accounts	**13.1**	**157,550,335**	360,088,120
Current accounts		**28,541,077**	34,188,649
		186,149,672	394,334,966

13.1 These carry effective mark-up rate of per annum 7%-10% (2024: 17.46%-20.50% per annum).

14 DEFERRED CAPTIAL GRANT

	Note	2025 (Rupees)	2024 (Rupees)
Opening balance		**267,131,240**	193,123,864
Cost of:			
- property and equipment and intangible purchased during the year	4	**101,887,150**	32,773,182
- capital work in progress purchased during the year	4	**-**	69,846,491
Deferred grant recognized as income during the year	4 & 5	**(39,392,313)**	(28,612,297)
		329,626,077	267,131,240

15 SCHOOL FEE

	Note	2025 (Rupees)	2024 (Rupees)
School fees		**485,041**	2,979,980
School running expenses		**-**	(1,832,601)
School fees income - net		**485,041**	1,147,379

DEVELOPMENTS IN LITERACY
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		2025 (Rupees)	2024 (Rupees)
16	**LEASE LIABILITY**		
	Balance at beginning of the year	**5,273,423**	4,967,733
	Interest expense	**1,074,617**	1,007,150
	Payment during the year	**(762,012)**	(701,460)
	As at December 31, 2025	**5,586,028**	5,273,423
	Less: Current portion	**(868,212)**	(762,012)
		4,717,816	4,511,411

16.1 Lease liability is payable as follows:

December 31, 2025	**Minimum lease payments**	**Interest**	**Present value of minimum lease payments**
	------------Rupees------------		
Less than one year	**868,212**	**(1,140,288)**	**(272,076)**
Between two to five years	**5,327,861**	**(4,799,706)**	**528,155**
More than five years	**7,757,291**	**(2,427,343)**	**5,329,948**
	13,953,364	**(8,367,337)**	**5,586,028**

December 31, 2025	Minimum lease payments	Interest	Present value of minimum lease payments
	------------Rupees------------		
Less than one year	762,012	(1,074,617)	(312,605)
Between two to five years	4,485,687	(4,808,312)	(322,625)
More than five years	9,467,677	(3,559,024)	5,908,653
	14,715,376	(9,441,953)	5,273,423

16.2 Lease liabilities relates to land and buildings acquired under rental basis. Rented facilities includes khairpur office and mansehra school.

16.3 Finance cost allocation of charge to statement of income and expenditure	**Note**	**2025 (Rupees)**	2024 (Rupees)
- Program expenses		**913,424**	856,078
- General and administrative expenses		**161,193**	151,073
		1,074,617	1,007,150

		Note	2025	2024
17	**DEFERRED LIABILITIES**			
	Defined benefit obligation			
	- Gratuity	**17.1**	**133,238,164**	**110,340,858**
17.1	**Gratuity**			
17.1.1	**Change in present value of defined benefit obligation**			
	Opening balance of liability		**110,340,858**	89,148,223
	Current service cost	**17.1.2**	**13,389,970**	11,483,698
	Interest cost on defined benefit obligation	**17.1.2**	**13,395,371**	13,220,214
	Benefits due but not paid (payables)		**-**	(6,317,769)
	Adjustment to opening payable		**1,804,245**	-
	Benefits paid		**(1,981,788)**	(1,395,270)
	Actuarial (gains)/losses from changes in financial assumptions		**(179,933)**	(408,356)
	Experience adjustments		**(3,708,102)**	4,610,118
	Closing balance of liability		**133,060,621**	110,340,858

17.1.2 Expenses charged to statement of income and expenditure	**Note**	**2025 (Rupees)**	2024 (Rupees)
Current service cost		**13,389,970**	11,483,698
Interest cost on defined benefit obligation		**13,395,371**	13,220,214
		26,785,341	24,703,912

17.1.3 Total remeasurements chargeable in other comprehensive income		
Actuarial (gains)/loses from changes to financial assumptions	**(179,933)**	(408,356)
Experience adjustments	**(3,708,102)**	4,610,118
	(3,888,035)	4,201,762

17.1.4 Actuarial assumptions	2025	2024
Discount rate used for interest cost	**12.25%**	15.50%
Discount rate used for year end obligation	**11.00%**	12.25%
Salary increase used for year end obligation	**N/A**	N/A
Next salary increased at	**1-Jan-26**	1-Jan-25
Withdrawal rates	**Age-based**	Age-based
Retirement assumption	**60**	60
Mortality rates	**SLIC 2001-2005 Setback 1 year**	SLIC 2001-2005 Setback 1 year

17.1.5 Estimated expense to be charged in 2025	2025 (Rupees)	2024 (Rupees)
Current service cost	**13,389,970**	12,920,167
Interest cost on defined benefit obligation	**13,395,371**	12,378,764
	26,785,341	25,298,931

17.1.6 Sensitivity analysis

The sensitivity analysis is based on a change in assumption while holding all other assumptions constant. In practice, this is unlikely to occur, and changes in some of the assumptions may be correlated. When calculating the sensitivity of defined benefit obligation to significant actuarial assumptions the same method (present value of defined benefit obligation calculated with the projected unit credit method at the end of the reporting period) has been applied, as applied when calculating the gratuity liability recognized within the statement of financial position.

	2025 (Rupees)	2024 (Rupees)
Discount rate + 100bps	**124,223,690**	102,754,071
Discount rate - 100bps	**143,141,553**	119,003,446
Salary increase + 100bps	**143,197,649**	119,055,113
Salary increase - 100bps	**124,011,372**	102,569,999

18 ZAKAT CONTRIBUTION	Note	2025 (Rupees)	2024 (Rupees)
Balance at the beginning		**23,821,982**	14,976,082
Zakat received during the year		**5,861,103**	8,845,900
Zakat contribution reclassified from restricted grants	10	**-**	-
		29,683,084	23,821,982
Zakat utilized during the year		**-**	-
Zakat available for utilization at year end		**29,683,084**	23,821,982
Closing balance of Zakat represented by:			
Bank balance related to zakat		29,683,084	23,821,982
Balances related to other donations in Zakat account/(zakat balance in other account)		(1,144,871)	10,363,803
Bank balance in Zakat Bank accounts		**28,538,213**	34,185,785

18.1 During the preceding year, the Institute of Chartered Accountants of Pakistan issued "Financial Statements Disclosures of Zakat Received by an Entity" (Accounting standard) that was applicable on entity having reporting periods beginning on or after January 01, 2024. Accordingly, in accordance with the accounting standard, the Society has adopted a separate accounting policy for utilization of zakat, as detailed in note 3.8. Further, the Society has disclosed movement in zakat balance during the reporting period, information about the nature and amounts of zakat received (including in kind) during the year and closing balance of zakat and its representation by the net assets (e.g. cash and bank balances, accrued liabilities). The zakat received during previous years was recognized as restricted grant and has been reclassified to zakat contribution accordingly.

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	Note	2025 (Rupees)	2024 (Rupees)
19 ACCRUED AND OTHER LIABILITIES			
Payable to projects:			
- IRC		**5,105,147**	13,564,789
Accrued expenses		**33,593**	393,353
Retention money payable		**-**	649,802
Audit fee payable		**556,600**	506,000
Withholding income tax payable		**5,314,457**	2,848,868
Withholding sales tax payable		**5,614,185**	1,935,346
EOBI payable		**21,024**	23,614
Gratuity payable		**7,777,414**	8,122,014
Other payables		**3,151,677**	2,115,083
Teachers salary retention		**18,308,060**	12,664,307
		45,882,156	42,823,176

20 CONTINGENCIES AND COMMITMENTS

20.1 Contingencies

20.1.1 The Deputy Commissioner Inland Revenue DCIR, passed the order for Tax year 2017 and raised the demand of Rs.33,863,022/- without considering the fact that withholding tax is deducted / collected and deposited in government treasury. The Society filed appeal to the Commissioner Inland Revenue CIR(A). During the year, the matter was remanded back to the relevant authority by the appellate forum for reconsideration. The ultimate outcome of the matter is not expected to result in any material liability therefore no provision in this regard has been recognized in the financial statements.

20.2 Commitments

20.2.1 The Society is committed to contribute towards future expenditure of schools under Society's management and grants to Partner Organization.

		Note	2025 (Rupees)	2024 (Rupees)
21	**PROGRAM EXPENSES**			
	School expenditures	21.1	606,358,245	441,071,576
	Program expenses by Partner Organizations	21.2	29,277,508	27,605,318
	Other program expenses	21.3	376,651,917	260,408,651
			1,012,287,670	729,085,545
21.1	**School projects expenses**			
	Islamabad Capital Territory Schools	21.1.1	17,504,897	13,988,440
	Orangi Schools	21.1.2	165,051,658	131,058,467
	Kala Shah Kaku School	21.1.3	12,946,126	14,433,777
	Mansehra Community School Project	21.1.4	15,871,146	13,597,226
	Rawalpindi Rural School Program	21.1.5	79,586,540	63,947,268
	Federal Directorate of Education	21.1.6	108,851,563	83,382,214
	Dir School Project	21.1.7	25,129,107	20,295,433
	PSP School Project	21.1.9	20,862,223	13,609,308
	LHR Project	21.1.10	14,115,952	5,721,498
	Khairpur Project	21.1.11	117,522,176	69,648,032
	SELD Project	21.1.12	10,960,304	4,266,625
	SED Rawalpindi	21.1.13	17,865,159	7,109,605
	Foundation Assisted Schools	21.1.14	91,394	13,683
			606,358,245	441,071,576
21.1.1	**Islamabad Capital Territory Schools**			
	Salaries and other benefits		15,408,488	12,443,962
	Direct project expenses	21.1.15	270,017	195,655
	Library establishment		966,576	597,331
	Computer laboratory		215,490	420,408
	Others		644,326	331,084
			17,504,897	13,988,440
21.1.2	**Orangi Schools**			
	Salaries and other benefits		119,968,659	96,950,886
	Direct project expenses	21.1.15	40,904,935	32,978,126
	Others		4,178,064	1,129,455
			165,051,658	131,058,467
21.1.3	**Kala Shah Kaku School**			
	Salaries and other benefits		10,451,925	8,441,228
	Direct project expenses	21.1.15	1,260,924	4,584,835
	Library establishment		824,814	1,247,685
	Computer laboratory		408,463	160,029
			12,946,126	14,433,777
21.1.4	**Mansehra Community School Project**			
	Salaries and other benefits		13,477,045	11,415,689
	Direct project expenses	21.1.15	2,394,101	2,181,537
			15,871,146	13,597,226

		Note	2025 (Rupees)	2024 (Rupees)
21.1.5	**Rawalpindi Rural School Program**			
	Salaries and other benefits		**55,084,504**	50,997,520
	Direct project expenses	**21.1.15**	**17,711,895**	9,252,852
	Library establishment		**5,803,707**	672,814
	Computer laboratory		**974,434**	1,136,302
	Others		**12,000**	1,887,780
			79,586,540	63,947,268
21.1.6	**Federal Directorate of Education**			
	Salaries and other benefits		**100,965,972**	73,360,077
	Others		**7,885,591**	10,022,137
			108,851,563	83,382,214
21.1.7	**Dir School Project**			
	Salaries and other benefits		**22,579,275**	17,737,239
	Direct project expenses	**21.1.15**	**2,164,170**	2,038,019
	Others		**385,662**	520,175
			25,129,107	20,295,433
21.1.9	**PSP School Project**			
	Salaries and other benefits		**11,091,572**	8,481,474
	Direct project expenses	**21.1.15**	**9,770,651**	5,127,834
			20,862,223	13,609,308
21.1.10	**LHR Project**			
	Salaries and other benefits		**8,772,496**	5,625,590
	Direct project expenses	**21.1.15**	**5,343,456**	95,908
			14,115,952	5,721,498
21.1.11	**Khairpur Project**			
	Salaries and other benefits		**73,035,145**	56,651,655
	Direct project expenses	**21.1.15**	**44,487,031**	12,996,377
			117,522,176	69,648,032
21.1.12	**SELD Project**			
	Salaries and other benefits		**5,074,115**	2,594,563
	Direct project expenses	**21.1.15**	**5,886,190**	1,672,062
			10,960,304	4,266,625
21.1.13	**SED Rawalpindi**			
	Salaries and other benefits		**9,281,693**	5,074,081
	Direct project expenses	**21.1.15**	**935,051**	1,146,120
	Library establishment		**6,308,539**	11,994
	Computer laboratory		**906,691**	495,894
	Others		**433,185**	381,516
			17,865,159	7,109,605
21.1.14	**Foundation Assisted Schools**			
	Direct project expenses		**91,394**	13,683
			91,394	13,683

21.1.15 These represent various expenses incurred on schools directly run by the Society. These include expenses incurred on account of maintenance of school buildings, books, note books, furniture, scholarships, one laptop per child campaign and other school running expenses.

		Note	2025 (Rupees)	2024 (Rupees)
21.2	**Program expenses by Partner Organizations**			
	Indus Resource Centre		**29,277,508**	27,605,318
	Naz Old Boys Welfare Association		**-**	
		21.2.1	**29,277,508**	27,605,318

21.2.1 Breakup of program expenses by Partner Organizations:

	(Rupees)			
2025	**Management**	**Program**	**Operating**	**Total**
Indus Resource Centre	**4,088,131**	**8,515,795**	**16,673,582**	**29,277,508**
Naz Old Boys Welfare Association	**-**	**-**	**-**	**-**
	4,088,131	**8,515,795**	**16,673,582**	**29,277,508**
2024				
Indus Resource Centre	5,020,530	8,622,647	13,962,141	27,605,318
Naz Old Boys Welfare Association				-
	5,020,530	8,622,647	13,962,141	27,605,318

		Note	2025 (Rupees)	2024 (Rupees)
21.3	**Other program expenses**			
	Salaries and other benefits		**114,550,791**	94,000,777
	Gratuity		**19,553,299**	18,033,856
	Staff health and life insurance		**3,656,480**	3,243,689
	Monitoring and evaluation expenses		**3,200,814**	2,185,224
	Curriculum development		**9,568,689**	6,617,161
	Training / capacity building		**20,967,511**	14,835,379
	Library establishment		**20,815,436**	8,539,975
	Computer laboratory		**34,842,603**	7,057,979
	Gateway		**90,139,686**	65,254,180
	Technology enabled & active learning		**13,390,789**	5,054,973
	Office expenses		**6,833,306**	5,282,116
	Vehicle running expenses		**609,564**	1,715,889
	Travel and meetings expenses		**1,342,518**	1,821,957
	Office utilities		**2,148,477**	1,412,203
	Other insurance expenses		**569,288**	278,030
	Depreciation	**4.1 & 6**	**33,566,380**	24,801,895
	Bank charges		**90,919**	-
	Finance cost - on finance lease	**16**	**161,193**	151,073
	Miscellaneous		**644,173**	122,297
			376,651,917	260,408,651

		Note	2025 (Rupees)	2024 (Rupees)
22	**GENERAL AND ADMINISTRATION EXPENSES**			
	Salaries and other benefits		**42,191,445**	36,334,555
	Gratuity		**7,232,042**	6,670,056
	Staff health and life insurance		**1,513,272**	1,342,434
	Other insurance expenses		**235,606**	115,065
	Office utilities		**928,308**	610,181
	Printing and stationary		**89,258**	11,562
	Vehicle running expenses		**138,614**	390,189
	Communication and postage		**243,779**	188,227
	Office expenses		**193,548**	4,426,295
	Bank charges		**37,394**	-
	Audit fee		**556,600**	506,000
	Depreciation	**5.1 & 6**	**5,923,479**	4,376,805
	Amortization	**5**	**433,099**	14,243
	Legal and professional charges		**3,325,080**	3,089,640
	Software maintenance		**326,094**	228,714
	Travel and meeting expenses		**207,583**	281,714
	Finance cost - on finance lease	**16**	**913,424**	856,078
	Miscellaneous		**981,539**	186,348
			65,470,163	59,628,107

			2025 (Rupees)	2024 (Rupees)
23	**FUNDRAISING EXPENSES**			
	Salaries		**-**	4,648,417
	Fundraising event expenses		**7,214,260**	7,944,058
			7,214,260	12,592,475

24 FINANCIAL INSTRUMENTS

The Society has exposures to the following risks from its use of financial instruments:

- Credit risk;
- Liquidity risk; and
- Market risk.

The Board of Trustees has overall responsibility for the establishment and oversight of the Society's risk management framework. The Board is also responsible for developing and monitoring the Society's risk management policies.

The Society's risk management policies are established to identify and analyze the risks faced by the Society, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Society's activities. The Society, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment in which all employees understand their roles and obligations.

The Board of Trustees oversees how management monitors compliance with the Society's risk management policies and procedures and reviews the adequacy of the risk management framework in relation to the risks faced by the Society.

24.1 Credit risk

Credit risk is the risk of financial loss to the Society if a counterparty to a financial instrument fails to meet its contractual obligations. The Society's credit risk is primarily attributable to deposits, short term investments and balances at banks. The Society believes that it is not exposed to major concentration of credit risk as the exposure is spread over a number of counter parties which are mainly banks with reasonable high credit ratings. The carrying amount of financial assets represents the maximum credit exposure at the reporting date as follows:

	2025 (Rupees)	2024 (Rupees)
Receivable from donors	**40,823,147**	10,637,378
Bank balances	**186,091,413**	394,276,769
	226,914,560	404,914,147

Geographically there is no concentration of credit risk. As at the year end the Society's most significant financial asset represents amount placed with a Bank from whom Rs. 186.149 million (2024: Rs. 394.398 million) was receivable and receivable from donors who are international funding counterparts of the Society having intention to fund the education program in Pakistan. Based on past experience, the management believes that no impairment allowance is necessary in respect of its financial assets.

Cash is held only with reputable banks with high quality external credit rating assessed by external rating agencies. Following are the credit ratings of banks with which balances are held or credit lines available:

Bank	**Rating Agency**	**Short term / long term rating**	**2025 (Rupees)**	2024 (Rupees)
Faysal Bank Limited	PACRA	A-1+/AA+	**34,437,962**	37,401,425
Telenor Tameer Bank	PACRA	A-1/A+	**2,863**	2,863
Habib Metropolitan Bank	PACRA	A-1+/AA+	**151,650,587**	356,872,481
			186,091,412	394,276,769

24.2 Liquidity risk

Liquidity risk is the risk that the Society will not be able to meet its financial obligations as they fall due. The Society's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Society's reputation. The Society uses different methods which assists it in monitoring cash flow requirements and optimizing its cash return on investments. Typically the Society ensures that it has sufficient cash on demand to meet expected operational expenses for a reasonable period, including the servicing of financial obligation; this excludes the potential impact of extreme circumstances that cannot reasonably be predicted, such as natural disasters.

The following are the contractual maturities of financial liabilities:

	Carrying amount	**Within one year**	**Two to five years**	**Over five year**
	---- (Rupees) ----			
- 2025				
Lease liabilities	**5,586,028**	**(272,076)**	**528,155**	**5,329,948**
Accrued and other liabilities	**34,932,490**	**34,932,490**	**-**	**-**
	40,518,518	**34,660,414**	**528,155**	**5,329,948**
- 2024				
Lease liabilities	5,579,113	(312,605)	(322,625)	5,908,653
Accrued and other liabilities	38,015,348	38,015,348	-	-
	43,594,461	37,702,743	(322,625)	5,908,653

It is not expected that the cash flows included in the maturity analysis could occur significantly earlier or at significantly different amounts.

24.3 Market risk

Market risk is the risk that the value of the financial instrument may fluctuate as a result of changes in market interest rates or the market price due to change in credit rating of the issuer or the instrument, change in market sentiments, speculative activities, supply and demand of securities and liquidity in the market. All such activities are carried out with the approval of the Board. The Society is not significantly exposed to market risk.

a) Currency risk

The Society is not significantly exposed to currency risk.

b) Interest rate risk

The interest rate risk is the risk that the fair value or the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The interest rate exposure arises from investment and saving accounts with banks. The Society has no interest bearing financial liabilities. At the balance sheet date, the interest rate risk profile of the Society's interest bearing financial instruments is:

	Note	2025 (Rupees)	2024 (Rupees)
Saving bank accounts	12	**157,550,335**	360,088,120

Fair value sensitivity analysis for fixed rate instruments

The Society does not hold any fixed rate financial asset at fair value through profit and loss. Therefore a change in interest rate at reporting date would not affect income and expenditure account of the Society.

Fund management

The Board of Directors of the Society monitors the performance along with the fund required for the sustainable operations of the Society. There were no changes to the Society's approach to the fund management during the year. The Society is not subject to externally imposed fund requirements.

25 DETERMINATION OF FAIR VALUE

The following table shows the carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy. It does not include fair value information of financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

	2025		2024	
	(Rupees)			
	Carrying value	**Fair value**	Carrying value	Fair value
Assets carried at amortized cost				
Long term investments and deposits	**1,936,500**	**1,936,500**	1,186,500	1,186,500
Receivable from donors	**40,823,147**	**40,823,147**	10,637,378	10,637,378
Cash and cash equivalents	**186,149,672**	**186,149,672**	394,334,966	394,334,966
Liabilities carried at amortized cost				
Lease liability	**5,586,028**	**5,586,028**	5,273,423	5,273,423
Accrued and other liabilities	**45,882,156**	**45,882,156**	42,823,176	42,823,176

26 TRANSACTIONS WITH RELATED PARTIES

Related parties comprise of Developments in Literacy USA, UK, Canada, all affiliates of the Developments in Literacy, trustees, key management personnel and entities over which the trustees are able to exercise significant influence. Transactions and balances with related parties other than already disclosed in these financial statements are as follows:

	Note	2025 (Rupees)	2024 (Rupees)
Remuneration of key management personnel		**29,191,004**	25,524,408
Funds received during the year from affiliates	10	**943,956,415**	893,091,508

27 RECLASSIFICATION

For better presentation, the following corresponding figures have been rearranged and reclassified:

During the current year, the Society reassessed the presentation of funding related to Gateway activity. In prior years, the related funding amounting to Rs 72,414,149 were presented under local chapter funds in restricted fund note based on the understanding that the funding would be received directly from the local donor. Subsequently, confirmation was received that the funding had been received by DIL USA and would be remitted to the Society as part of the donor funding arrangements.

Accordingly, the comparative information has been reclassified to present the related funding under DIL USA restricted funds. This reclassification has no impact on the Society's net assets, surplus/(deficit) for the year or cash flows and affects presentation only.

28 GENERAL

- Figures have been rounded off to the nearest Pak Rupees unless otherwise stated.
- These financial statements were approved by the Board of Trustees of the Society in their meeting held on 07 JUL 2026

Trustee

Trustee